

REVENUE AND EXPENDITURE SUMMARY
LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Personnel				
Salaries and Wages	386,643	298,080	351,170	417,925
Fringe Benefits	127,673	161,539	131,920	147,062
Total Personnel	514,316	459,619	483,090	564,987
Non-Personnel				
Utilities	3,279	3,413	3,243	3,529
Professional and Contractual	86,926	402,184	402,184	422,040
Insurance and Fixed Charges	12,575	10,748	10,995	10,625
Internal Service Charges	42,279	328,871	124,869	147,728
All Other Operations & Maintenance	184,204	311,456	253,277	277,618
Debt Service	400,000	400,000	400,000	400,000
Capital Outlay		4,782	4,782	4,854
Maintenance and Special Projects	4,584,327	13,181,413	13,196,790	8,315,952
Total Non-Personnel	5,313,588	14,642,867	14,396,140	9,582,346
Total Expenditures	5,827,905	15,102,486	14,879,230	10,147,333
Transfers				
Transfers In				
Transfers Out	597,190	796,853	315,934	528,874
Net Transfers	(597,190)	(796,853)	(315,934)	(528,874)
Revenue Sources				
Taxes	7,287,974	8,293,111		
Intergovernmental Revenues			7,946,899	10,499,262
Charges for Services	33,689		36,720	
Interest Income	832,885	272,800	327,700	281,000
All Other Revenue	313,451	147,580	240,662	152,000
Total Revenue	8,467,999	8,713,491	8,551,981	10,932,262
Funding to be Provided	(2,042,905)	7,185,848	6,643,183	(256,055)

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
REVENUES				
	TAXES			
PROPERTY TAXES				
Current Ad Valorem Taxes	7,287,974	8,293,111		
TOTAL TAXES	<u>7,287,974</u>	<u>8,293,111</u>		
	INTERGOVERNMENTAL REVENUE			
OTHER LOCAL UNITS REVENUE SHARING				
Tax Increment Revenues			7,946,899	10,499,262
TOTAL INTERGOVERNMENTAL			<u>7,946,899</u>	<u>10,499,262</u>
	CHARGES FOR SERVICES			
OTHER CHARGES FOR SERVICES				
Parking Lot - Oak Street	33,689		36,720	
	<u>33,689</u>		<u>36,720</u>	
TOTAL CHARGES FOR SERVICES	<u>33,689</u>		<u>36,720</u>	
	FINES AND FORFEITS			
Penalties on Assessments	63		150	
TOTAL FINES AND FORFEITS	<u>63</u>		<u>150</u>	
	MISCELLANEOUS REVENUES			
OTHER				
All Other Misc Revenue	838		9	
Refund of Prior Year Expenses	4,789		100	
Principal Payments - Housing Loans	33,000			
	<u>38,627</u>		<u>109</u>	
SALES OF FIXED ASSETS				
Surplus Land Sales	10,000			
	<u>10,000</u>			
REIMBURSEMENTS				
All Other Reimbursements & Recoveries	33,613		24,055	
Reimbursements / Loss Recovery	141,362		119,323	
	<u>174,975</u>		<u>143,378</u>	
RENTS AND ROYALTIES				
Rental Income	89,786	147,580	97,025	152,000
	<u>89,786</u>	<u>147,580</u>	<u>97,025</u>	<u>152,000</u>

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
INVESTMENT INCOME				
Interest on Pooled Investments	473,320	272,800	327,700	281,000
Other Interest Revenue	3,060			
Market Value Restatement	356,505			
	<u>832,885</u>	<u>272,800</u>	<u>327,700</u>	<u>281,000</u>
TOTAL MISCELLANEOUS REVENUE	<u>1,146,273</u>	<u>420,380</u>	<u>568,212</u>	<u>433,000</u>
SUB-TOTAL	<u>8,467,999</u>	<u>8,713,491</u>	<u>8,551,981</u>	<u>10,932,262</u>
PRIOR YEAR SURPLUS	<u>(2,042,905)</u>	<u>7,185,848</u>	<u>6,643,183</u>	<u>(256,055)</u>
TOTAL REVENUES	<u><u>6,425,095</u></u>	<u><u>15,899,339</u></u>	<u><u>15,195,164</u></u>	<u><u>10,676,207</u></u>

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
EXPENSES				
DOWNTOWN CRA				
PERSONAL SERVICES	60,087	62,550	16	76,692
INSURANCE				
Insurance - Position Bond		4	4	4
Self-Insurance Services	729	657	657	762
Insurance Consultant	334	260	258	184
Insurance - Excess Liability (Auto, General)	320	261	290	218
	<u>1,383</u>	<u>1,182</u>	<u>1,209</u>	<u>1,168</u>
UTILITIES				
Water Service	18	19	19	20
Electric Service	288	287	282	311
Wastewater Service	20	21	21	22
Solid Waste Service	32	45	32	32
Solid Waste Service - Recycling	3	3	3	3
	<u>361</u>	<u>375</u>	<u>357</u>	<u>388</u>
INTER-CITY SERVICES				
Purchasing & Stores Service		1,847	1,847	1,738
General Fund Services		67,486	7,662	9,939
Intra-Departmental Charges - PC & Network Support	1,374	1,299	1,971	
Intra-Departmental Charges - Telephone	823	816	1,224	1,016
Intra-Departmental Charges - Facilities	478	416	416	493
Intra-Departmental Charges - Janitorial	373	302	302	344
Intra-Departmental Charges - Training Ctr	27	35	35	33
Intra-Departmental Charges - IT Operations - GIS		363	545	
Intra-Departmental Charges - IT Operations - Application Dev	514	380	570	435
Intra-Departmental Charges - IT Operations - Network Support	1,068	975	1,432	
	<u>4,656</u>	<u>73,919</u>	<u>16,004</u>	<u>13,998</u>
ALL OTHER O&M				
Contractual Services	4,463	60,135	60,135	86,972
Advertising	114			
Contract Labor	1,364	5,000	5,000	5,000
Printing & Photography	220	33	33	50
Subscription & Membership	982	1,585	1,585	1,600
Training	512	2,950	2,950	3,000
All Other Sundry Charges		116	116	150
Tax Increment Financing Agreements	149,814	225,000	189,890	225,000
Office Supplies	140			
Equipment - Noncapital		127	127	150
All Other Materials & Supplies	11			
Food Purchases		264	264	300

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
	157,619	295,210	260,100	322,222
SUB-TOTAL	224,106	433,236	277,686	414,468
	MID-TOWN CRA			
PERSONAL SERVICES	453,946	393,648	450,242	432,856
INSURANCE				
Insurance - Position Bond		32	31	32
Self-Insurance Services	5,802	5,231	5,231	6,071
Insurance Consultant	2,665	2,073	2,056	1,468
Insurance - Excess Liability (Auto, General)	2,548	2,081	2,315	1,737
	11,016	9,417	9,633	9,308
UTILITIES				
Water Service	144	150	153	158
Electric Service	2,293	2,291	2,243	2,478
Wastewater Service	160	165	168	177
Solid Waste Service	251	357	251	251
Solid Waste Service - Recycling	24	25	24	25
	2,872	2,988	2,839	3,089
INTER-CITY SERVICES				
Purchasing & Stores Service		15,698	15,698	14,342
General Fund Services		137,288	45,970	63,407
Intra-Departmental Charges - PC & Network Support	10,939	10,350	10,445	70
Intra-Departmental Charges - Telephone	6,553	9,499	6,776	3,021
Intra-Departmental Charges - Facilities	3,806	3,312	3,312	3,926
Intra-Departmental Charges - Janitorial	2,969	2,404	2,404	2,741
Intra-Departmental Charges - Training Ctr	216	281	281	263
Intra-Departmental Charges - IT Operations - GIS		2,891	5,782	3,701
Intra-Departmental Charges - IT Operations - Application Dev	4,093	3,030	3,030	3,959
Intra-Departmental Charges - IT Operations - Network Support	8,503	7,760	7,634	
	37,080	192,513	101,332	95,430
ALL OTHER O&M				
Contractual Services	76,125	311,122	311,122	303,752
Contract Labor	4,308	21,802	21,802	22,129
Rentals		2,081	2,081	2,112
Printing & Photography	3,101	2,007	2,007	2,037
Postage & Mailing		4,163	4,163	4,225
Subscription & Membership	1,770	1,797	1,783	1,824
Telephone Communications	3,546	844	1,210	857
Travel		1,584	3,555	1,608
Training	12,908	27,178	27,178	18,451
All Other Sundry Charges	2,373	1,041	1,041	1,057
Software License & Maintenance	1,200	412	412	418

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Office Supplies	2,945	3,000	3,000	3,045
Equipment - Noncapital	2,243	10,000	10,000	10,150
Use Tax Allocation	(3)			
Food Purchases		1,561	1,561	1,584
	<u>110,518</u>	<u>388,592</u>	<u>390,915</u>	<u>373,249</u>
SUB-TOTAL	<u>615,430</u>	<u>987,158</u>	<u>954,961</u>	<u>913,932</u>
DIXIELAND CRA				
PERSONAL SERVICES	<u>284</u>	<u>3,421</u>	<u>32,832</u>	<u>55,439</u>
INSURANCE				
Self-Insurance Services	92	83	83	97
Insurance Consultant	43	33	33	24
Insurance - Excess Liability (Auto, General)	41	33	37	28
	<u>176</u>	<u>149</u>	<u>153</u>	<u>149</u>
UTILITIES				
Water Service	2	2	3	3
Electric Service	37	37	36	40
Wastewater Service	3	3	3	3
Solid Waste Service	4	6	4	4
Solid Waste Service - Recycling	0	2	1	2
	<u>46</u>	<u>50</u>	<u>47</u>	<u>52</u>
INTER-CITY SERVICES				
Purchasing & Stores Service		462	462	435
General Fund Services		58,737	3,831	6,008
Intra-Departmental Charges - PC & Network Support	175	165	167	14,148
Intra-Departmental Charges - Telephone	57	44	44	504
Intra-Departmental Charges - Facilities	60	53	53	62
Intra-Departmental Charges - Janitorial	47	38	38	43
Intra-Departmental Charges - Training Ctr	3	4	4	4
Intra-Departmental Charges - IT Operations - GIS		2,763	2,763	3,701
Intra-Departmental Charges - IT Operations - Application Dev	65	49	49	
Intra-Departmental Charges - IT Operations - Network Support	136	124	122	13,395
	<u>543</u>	<u>62,439</u>	<u>7,533</u>	<u>38,300</u>
ALL OTHER O&M				
Contractual Services		4,125	4,125	4,187
Contract Labor	552			
Printing & Photography		477		
Postage & Mailing		1,043	118	
Subscription & Membership	260	742	45	
Training	65	8,872	91	
All Other Sundry Charges	2,105	11,026	67	
Office Supplies	11	3,023		

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
Food Purchases		530		
	2,993	29,838	4,446	4,187
SUB-TOTAL	4,042	95,897	45,011	98,127
DEBT SERVICE				
Residential Redevelopment	400,000	400,000	400,000	400,000
	400,000	400,000	400,000	400,000
CAPITAL EQUIPMENT				
Equipment - Capital		4,782	4,782	4,854
		4,782	4,782	4,854
SPECIAL PROJECTS				
DOWNTOWN CRA:				
Lake Mirror Promenade - Maintenance				150,000
Bay Street Streetscape and Drainage Improvements				440,000
Downtown Infrastructure		150,000	150,000	150,000
Small Project Assistance	35,000	50,000	50,000	250,000
Residential Redevelopment		50,000	50,000	
Property Management	1,297	28,709	28,477	45,988
Downtown Streetscape	9,543	155,061	155,061	
Mowing	1,125	25,934	25,934	11,043
Oak Street Parking Lot	185	22,000	22,000	24,000
CRA Annual Report	2,962	2,608	2,608	2,980
SFLA Corridor Improvements	45,350	579,561	579,561	150,000
North Downtown Master Plan		100,000	100,000	100,000
Five Points Roundabout	2,826	335,896	335,896	
Arts & Entertainment	1,533	10,000	10,000	10,000
Downtown Infill Incentive		196,250	196,250	250,000
Catalyst Development		700,000	700,000	250,000
Catalyst Site Evaluations	632,580			
E. Main St. Streetscape Plaza (Kentucky to Tennessee)	91,531	18,969	18,969	
Downtown Corridor Enhancements		175,000	175,000	200,000
Mirrorton Development	60,035	366,395	366,395	40,000
MID-TOWN CRA:				
Emma Street Sidewalk				200,000
Chase Street Trail CRA				300,000
Infrastructure Projects				250,000
DouBakehouse Leasehold Improvements	135,856	2,559	2,559	
Haus 820 Leasehold Improvements	36,239	38,761	38,761	
Planning-Affordable Housing Incentive Plan	15,000	15,000	15,000	15,000
Small Project Assistance	297,242	1,126,393	1,126,393	500,000
Property Management	246,241	246,618	254,352	282,615
MLK - Memorial to 10th St	3,702	10,030	10,030	10,331
Providence Rd - W 10th St to Griffin Rd	357,198	897,051	897,051	

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
W Lake Parker/Lakeshore Trail Improvements	51,492	98,484	98,484	
Landscape - US 98 - Memorial to 10th St	2,610	18,628	18,628	19,187
Landscape - US 98 - Griffin to 10th St	6,420	18,628	22,948	19,187
Landscape - Parker Street	1,703	10,030	10,030	10,331
Landscape - Ingraham Ave	1,371	11,688	11,962	12,039
Landscape - Intown Bypass Phase 1 Outparcels	3,016	10,030	10,030	10,331
Northwest Neighborhood	47,757	575,305	576,773	750,000
E. Main Street Landscaping Maintenance	957	14,926	14,926	15,374
Redevelop Massachusetts Ave Properties	229,824	1,049,556	1,051,373	251,872
Memorial Blvd		350,000	350,000	200,000
Northeast Neighborhood	20,002	359,969	359,969	450,000
CRA Annual Report	16,101	13,905	13,905	16,023
East Main Street Master Plan		613,894	613,894	500,000
Citrus Connection Services (LAMTD Agreement)	181,815	185,000	185,000	
Five Points Roundabout		375,280	375,280	200,000
Arts & Entertainment	2,190	25,310	25,310	10,000
Mass Ave/Parker St. Intersection Improvement	1,413	25,311	25,311	
Lincoln Square Development	71,755	1,750	1,750	
Residential Incentives	123,066	1,130,823	1,130,823	450,000
Affordable Housing Partnerships	150,000	1,000,000	1,000,000	500,000
Lakeshore Aquatic Preservation	2,800	15,400	15,400	
Job Creation Incentives	210,000	210,000	210,000	210,000
W. 14th Street Pedestrian Enhancements	178,819			
114 E. Parker Street Construction	979,247	241,106	241,103	
Midtown Lofts Redevelopment Project-Loan Receivable	162,000	25,000	25,000	
N. Scott Ave Sidewalk		198,000	198,000	50,000
Olive Street Sidewalk		125,000	125,000	60,000
DIXIELAND CRA:				
Small Project Assistance	134,272	220,000	220,000	350,000
Landscaping Maintenance by Other City Departments	178	2,132	2,131	2,327
Alley Improvement Project	1,277	105,408	105,408	10,000
Publications and Promotions		2,500	2,500	2,500
Alley Maintenance	305	3,000	3,000	3,200
CRA Annual Report	1,470	1,391	1,391	1,505
SFLA Corridor Improvements		671,050	671,050	250,000
Infill Adaptive Reuse Program	14,445	75,000	75,000	300,000
Arts & Entertainment	12,577	90,000	90,000	25,000
Dixieland Sign Maintenance		5,114	5,114	5,119
	<u>4,584,327</u>	<u>13,181,413</u>	<u>13,196,790</u>	<u>8,315,952</u>

LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY21	FY22	FY22	FY23
	Actual	Revised Budget	Forecast	Proposed Budget
TRANSFERS TO OTHER FUNDS				
Transfer To General Fund	288,207	296,853	296,853	509,575
Transfer To Public Impr Fund	290,000	500,000		
Transfer To Debt Service Fund	18,850		19,081	19,299
Transfer To IT Equip Replacement Fund	133			
	<u>597,190</u>	<u>796,853</u>	<u>315,934</u>	<u>528,874</u>
GRAND TOTAL	<u>6,425,095</u>	<u>15,899,339</u>	<u>15,195,164</u>	<u>10,676,207</u>

**DOWNTOWN CRA FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Revenue											
General Revenue											
Tax Increment Revenues	2,155,931	3,153,716	3,243,300	3,345,700	3,446,100	3,549,500	3,656,000	3,765,700	3,878,700	3,995,100	4,115,000
Interest on Pooled Investments	100,000	103,000	106,000	109,000	112,000	115,000	118,000	122,000	130,000	130,000	134,000
Unappropriated Surplus	2,074,444	(312,184)	(533,055)	(901,901)	(929,212)	(958,367)	(987,460)	(1,016,583)	(963,828)	(468,784)	(1,174,608)
Total Revenue	4,330,375	2,944,532	2,821,245	2,552,799	2,628,888	2,706,133	2,786,540	2,871,117	3,042,872	3,656,316	3,074,392
Expense											
Operating											
Community Redevelopment Agency	933,236	414,468	435,000	448,000	461,000	474,000	489,000	504,000	534,000	548,000	565,392
CRA Annual Report	2,608	2,980	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Sidewalk Projects											
E. Main St. Streetscape Plaza (Kentucky to Tennessee)	18,969										
Neighborhood Projects											
Small Project Assistance	50,000	250,000	258,000	266,000	274,000	282,000	290,000	299,000	317,000	350,000	327,000
North Downtown Master Plan	100,000	100,000	103,000	106,000	109,000	112,000	115,000	118,000	126,000	250,000	130,000
Downtown Infrastructure	150,000	150,000	155,000	160,000	165,000	170,000	175,000	180,000	191,000	250,000	197,000
Affordable Housing											
Catalyst Development	700,000	250,000	258,000	266,000	274,000	282,000	290,000	299,000	317,000	250,000	327,000
Downtown Infill Incentive	196,250	250,000	258,000	266,000	274,000	282,000	290,000	299,000	317,000	250,000	327,000
Debt Service											
Residential Redevelopment	400,000	400,000	344,389								
Misc. Projects											
Residential Redevelopment	50,000										
Property Management	28,709	45,988	47,000	48,000	49,000	50,000	51,000	53,000	57,000	56,000	59,000
Mowing	25,934	11,043	11,000	11,000	11,000	11,000	11,000	11,000	11,000	13,500	11,000
Arts & Entertainment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Oak Street Parking Lot	22,000	24,000	25,000	26,000	27,000	28,000	29,000	30,000	32,000	33,000	34,000
Community Policing Innovation	30,756	56,053	58,856	61,799	64,888	68,133	71,540	75,117	78,872	82,816	
Mirroiton Development	366,395	40,000	41,000	42,000	43,000	44,000	45,000	46,000	48,000	48,000	49,000
Lake Mirror Promenade - Maintenance		150,000									
Corridor Enhancement											
SFLA Corridor Improvements	579,561	150,000	155,000	160,000	165,000	170,000	175,000	180,000	191,000	197,000	200,000
Downtown Streetscape	155,061										
Five Points Roundabout	335,896										
Bay Street Streetscape and Drainage Improvements		440,000	453,000	467,000	481,000	495,000	510,000	525,000	557,000	565,000	574,000
Downtown Corridor Enhancements	175,000	200,000	206,000	212,000	218,000	225,000	232,000	239,000	253,000	500,000	261,000
Total Expenses	4,330,375	2,944,532	2,821,245	2,552,799	2,628,888	2,706,133	2,786,540	2,871,117	3,042,872	3,656,316	3,074,392
Unappropriated Surplus											
Beginning Balance	4,535,736	2,461,292	2,773,476	3,306,531	4,208,432	5,137,644	6,096,011	7,083,471	8,100,054	9,065,882	9,534,666
Sources / (Uses)	(2,074,444)	312,184	533,055	901,901	929,212	958,367	987,460	1,016,583	963,828	468,784	1,174,608
Ending Balance	2,461,292	2,773,476	3,306,531	4,208,432	5,137,644	6,096,011	7,083,471	8,100,054	9,065,882	9,534,666	10,709,274

MID-TOWN CRA FUND
CAPITAL IMPROVEMENT PLAN

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Redevelopment Plan - MUAC											
East Main Street Master Plan	613,894	500,000	500,000	500,000	750,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
Total Expenses	10,294,025	6,671,668	6,168,643	6,807,761	10,432,155	7,528,637	7,561,519	7,890,869	7,461,758	7,557,012	
Unappropriated Surplus											
Beginning Balance	7,824,585	3,599,853	4,169,077	5,459,234	6,334,473	3,816,018	4,438,381	5,252,062	6,007,593	7,450,735	9,086,623
Sources / (Uses)	(4,224,732)	589,224	1,290,157	875,239	(2,518,455)	622,363	813,681	755,531	1,443,142	1,635,888	
Ending Balance	3,599,853	4,169,077	5,459,234	6,334,473	3,816,018	4,438,381	5,252,062	6,007,593	7,450,735	9,086,623	9,086,623

**DIXIELAND CRA FUND
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2022 Budget	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected
Revenue											
General Revenue											
Current Ad Valorem Taxes	335,467										
Tax Increment Revenues		380,654	392,100	403,900	416,000	428,500	441,400	454,600	468,200	482,200	
Interest on Pooled Investments	52,800	54,000	56,000	58,000	60,000	62,000	64,000	66,000	68,000	70,000	
Unappropriated Surplus	886,672	625,353	187,677	101,526	39,896	(22,112)	(9,497)	(22,158)	(35,200)	(13,115)	
Total Revenue	1,274,939	1,060,007	635,777	563,426	515,896	468,388	495,903	488,442	501,000	539,085	
Expense											
Operating Expense											
Community Redevelopment Agency	95,897	98,127	100,000	102,000	104,000	106,000	108,000	110,000	112,000	114,000	
CRA Annual Report	1,391	1,505	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
Debt Service											
Florida Taxable Pension Liability Reduction Note, Series 2020		5,095									
Misc. Projects											
Small Project Assistance	220,000	350,000	200,000	200,000	225,000	225,000	250,000	250,000	250,000	300,000	
Landscaping Maintenance by Other City Departments	2,132	2,327	2,262	2,330	2,399	2,471	2,546	2,622	2,702	2,785	
Publications and Promotions	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	3,000	
Alley Maintenance	3,000	3,200	3,400	3,600	3,600	3,600	3,600	3,600	3,600	3,600	
Arts & Entertainment	90,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	10,000	
Infill Adaptive Reuse Program	75,000	300,000	100,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	
Community Policing Innovation	3,447	7,134	7,490	7,865	8,259	8,672	9,105	9,560	10,038	10,540	
Dixieland Sign Maintenance	114	119	125	131	138	145	152	160	160	160	
Corridor Enhancement											
Alley Improvement Project	105,408	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
Redevelopment Plan Update			25,000	25,000							
SFLA Corridor Improvements	671,050	250,000	150,000	100,000	50,000						
Dixieland Sign Maintenance	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
Total Expenses	1,274,939	1,060,007	635,777	563,426	515,896	468,388	495,903	488,442	501,000	539,085	
Unappropriated Surplus											
Beginning Balance	2,025,651	1,138,979	513,626	325,949	224,423	184,527	206,639	216,136	238,294	273,494	286,609
Sources / (Uses)	(886,672)	(625,353)	(187,677)	(101,526)	(39,896)	22,112	9,497	22,158	35,200	13,115	
Ending Balance	1,138,979	513,626	325,949	224,423	184,527	206,639	216,136	238,294	273,494	286,609	286,609