

**REVENUE AND EXPENDITURE SUMMARY  
LAKELAND COMMUNITY REDEVELOPMENT AGENCY**

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>Personnel</b>				
Salaries and Wages	208,073	417,925	138,430	410,225
Fringe Benefits	56,038	147,062	40,976	127,752
<b>Total Personnel</b>	<u>264,111</u>	<u>564,987</u>	<u>179,406</u>	<u>537,977</u>
<b>Non-Personnel</b>				
Utilities	3,525	3,529	3,951	4,076
Professional and Contractual	141,129	422,040	422,140	472,400
Insurance and Fixed Charges	10,994	10,625	10,107	8,056
Internal Service Charges	234,969	147,728	147,205	170,029
All Other Operations & Maintenance	211,298	1,063,923	1,063,923	70,636
Debt Service	400,000	400,000	400,000	344,389
Capital Outlay		4,854	4,854	4,975
Maintenance and Special Projects	4,035,382	16,298,069	16,313,476	13,371,290
<b>Total Non-Personnel</b>	<u>5,037,296</u>	<u>18,350,768</u>	<u>18,365,656</u>	<u>14,445,851</u>
<b>Total Expenditures</b>	<u>5,301,407</u>	<u>18,915,755</u>	<u>18,545,062</u>	<u>14,983,828</u>
<b>Transfers</b>				
Transfers Out	315,934	528,874	528,874	554,462
<b>Net Transfers</b>	<u>(315,934)</u>	<u>(528,874)</u>	<u>(528,874)</u>	<u>(554,462)</u>
<b>Revenue Sources</b>				
Taxes	7,928,439			
Intergovernmental Revenues		10,499,262	10,316,204	12,136,267
Charges for Services	26,395		36,500	
Interest Income	(1,160,554)	281,000	479,005	460,000
All Other Revenue	154,265	152,000	390,147	1,957,000
<b>Total Revenue</b>	<u>6,948,545</u>	<u>10,932,262</u>	<u>11,221,856</u>	<u>14,553,267</u>
<b>Funding to be Provided</b>	<u>(1,331,204)</u>	<u>8,512,367</u>	<u>7,852,080</u>	<u>985,023</u>

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	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>REVENUES</b>				
<b>TAXES</b>				
<b>PROPERTY TAXES</b>				
Current Ad Valorem Taxes	7,928,439			
<b>TOTAL TAXES</b>	7,928,439			
<b>INTERGOVERNMENTAL REVENUE</b>				
<b>OTHER LOCAL UNITS REVENUE SHARING</b>				
Tax Increment Revenues		10,499,262	10,316,204	12,136,267
<b>TOTAL INTERGOVERNMENTAL</b>		10,499,262	10,316,204	12,136,267
<b>CHARGES FOR SERVICES</b>				
<b>OTHER CHARGES FOR SERVICES</b>				
Parking Lot - Oak Street	26,395		36,500	
	26,395		36,500	
<b>TOTAL CHARGES FOR SERVICES</b>	26,395		36,500	
<b>FINES AND FORFEITS</b>				
Penalties on Assessments	158		137	
<b>TOTAL FINES AND FORFEITS</b>	158		137	
<b>MISCELLANEOUS REVENUES</b>				
<b>OTHER</b>				
All Other Misc Revenue	8		5	
Refund of Prior Year Expenses	6,392			
Principal Payments - Rehab Loans	947		9,000	
Principal Payments - Housing Loans	400			
	7,747		9,005	
<b>SALES OF FIXED ASSETS</b>				
Surplus Land Sales				1,800,000
				1,800,000
<b>REIMBURSEMENTS</b>				
All Other Reimbursements & Recoveries	28,651		21,168	
Reimbursements / Loss Recovery	(2,391)		124,837	
	26,260		146,005	
<b>RENTS AND ROYALTIES</b>				
Rental Income	82,453	152,000	235,000	157,000
Lease Revenue	102,149			
Lease Revenue clearing	(70,270)			
Interest Revenue ? Leases	5,769			
	120,100	152,000	235,000	157,000

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>INVESTMENT INCOME</b>				
Interest on Pooled Investments	403,652	281,000	477,475	460,000
Other Interest Revenue			1,530	
Market Value Restatement	(1,564,206)			
	<u>(1,160,554)</u>	<u>281,000</u>	<u>479,005</u>	<u>460,000</u>
<b>TOTAL MISCELLANEOUS REVENUE</b>	<u>(1,006,447)</u>	<u>433,000</u>	<u>869,015</u>	<u>2,417,000</u>
<b>SUB-TOTAL</b>	<u>6,948,545</u>	<u>10,932,262</u>	<u>11,221,856</u>	<u>14,553,267</u>
<b>PRIOR YEAR SURPLUS</b>	<u>(1,331,204)</u>	<u>8,512,367</u>	<u>7,852,080</u>	<u>985,023</u>
<b>TOTAL REVENUES</b>	<u><u>5,617,341</u></u>	<u><u>19,444,629</u></u>	<u><u>19,073,936</u></u>	<u><u>15,538,290</u></u>

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>EXPENSES</b>				
<b>DOWNTOWN CRA</b>				
<b>PERSONAL SERVICES</b>	21	76,692	21	79,016
<b>INSURANCE</b>				
Insurance - Position Bond	4	4	4	1
Self-Insurance Services	657	762	762	611
Insurance Consultant	258	184	133	105
Insurance - Excess Liability (Auto, General)	290	218	215	170
	<u>1,209</u>	<u>1,168</u>	<u>1,114</u>	<u>887</u>
<b>UTILITIES</b>				
Water Service	19	20	20	21
Electric Service	313	311	359	372
Wastewater Service	21	22	21	22
Solid Waste Service	32	32	32	32
Solid Waste Service - Recycling	3	3	3	3
	<u>388</u>	<u>388</u>	<u>435</u>	<u>450</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	1,847	1,738	1,738	836
General Fund Services	57,462	9,939	9,939	12,300
Intra-Departmental Charges - PC & Network Support	1,315		840	1,558
Intra-Departmental Charges - Telephone	816	1,016	388	464
Intra-Departmental Charges - Facilities	416	493	493	628
Intra-Departmental Charges - Janitorial	302	344	344	385
Intra-Departmental Charges - Training Ctr	35	33	33	35
Intra-Departmental Charges - IT Operations - GIS	363			682
Intra-Departmental Charges - IT Operations - Application Dev	380	435	435	426
Intra-Departmental Charges - IT Operations - Network Support	953		1,102	1,476
Intra-Departmental Charges - IT Operations - IT Security				472
	<u>63,889</u>	<u>13,998</u>	<u>15,312</u>	<u>19,262</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services	24,707	86,972	86,972	86,590
Professional Services	26,611			
Contract Labor		5,000	5,000	5,125
Printing & Photography		50	50	51
Subscription & Membership	731	1,600	1,600	1,640
Training	356	3,000	3,000	3,075
All Other Sundry Charges	10	150	150	154
Tax Increment Financing Agreements	187,880	1,011,305	1,011,305	
Equipment - Noncapital		150	150	154
Food Purchases		300	300	308
	<u>240,295</u>	<u>1,108,527</u>	<u>1,108,527</u>	<u>97,097</u>

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>SUB-TOTAL</b>	305,802	1,200,773	1,125,409	196,712
<b>MID-TOWN CRA</b>				
<b>PERSONAL SERVICES</b>	245,643	432,856	179,382	458,959
<b>INSURANCE</b>				
Insurance - Position Bond	30	32	8	3
Self-Insurance Services	5,231	6,071	6,071	4,867
Insurance Consultant	2,056	1,468	1,059	847
Insurance - Excess Liability (Auto, General)	2,315	1,737	1,712	1,350
	9,632	9,308	8,850	7,067
<b>UTILITIES</b>				
Water Service	152	158	155	159
Electric Service	2,491	2,478	2,860	2,960
Wastewater Service	169	177	170	174
Solid Waste Service	251	251	251	251
Solid Waste Service - Recycling	24	25	24	24
	3,088	3,089	3,460	3,568
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	15,698	14,342	14,342	836
General Fund Services	57,462	63,407	63,407	97,956
Intra-Departmental Charges - PC & Network Support	10,472	70	6,715	12,409
Intra-Departmental Charges - Telephone	6,776	3,021	3,088	3,693
Intra-Departmental Charges - Facilities	3,312	3,926	3,926	5,001
Intra-Departmental Charges - Janitorial	2,404	2,741	2,741	3,071
Intra-Departmental Charges - Training Ctr	281	263	263	282
Intra-Departmental Charges - IT Operations - GIS	2,891	3,701	3,701	5,429
Intra-Departmental Charges - IT Operations - Application Dev	3,030	3,959	3,468	3,391
Intra-Departmental Charges - IT Operations - Network Support	7,590		8,778	11,757
Intra-Departmental Charges - IT Operations - IT Security				3,761
	109,917	95,430	110,429	147,586
<b>ALL OTHER O&amp;M</b>				
Contractual Services	89,811	303,752	303,852	298,732
Contract Labor		22,129	22,129	22,682
Rentals		2,112	2,112	2,165
Printing & Photography	5,241	2,037	2,037	5,000
Postage & Mailing	8	4,225	4,225	4,331
Subscription & Membership	1,783	1,824	1,824	5,000
Telephone Communications	1,119	857	857	878
Travel	3,555	1,608	1,608	1,648
Training	7,919	18,451	18,451	25,000
All Other Sundry Charges	1,043	1,057	1,057	1,083
Software License & Maintenance		418	418	5,000

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Office Supplies	1,003	3,045	3,045	3,121
Equipment - Noncapital		10,150	10,150	10,404
Food Purchases	458	1,584	1,584	1,624
	<u>111,939</u>	<u>373,249</u>	<u>373,349</u>	<u>386,668</u>
<b>SUB-TOTAL</b>	<u>480,219</u>	<u>913,932</u>	<u>675,470</u>	<u>1,003,848</u>
<b>DIXIELAND CRA</b>				
<b>PERSONAL SERVICES</b>	<u>18,447</u>	<u>55,439</u>	<u>3</u>	<u>2</u>
<b>INSURANCE</b>				
Insurance - Position Bond			1	1
Self-Insurance Services	83	97	97	78
Insurance Consultant	33	24	17	1
Insurance - Excess Liability (Auto, General)	<u>37</u>	<u>28</u>	<u>28</u>	<u>22</u>
	<u>152</u>	<u>149</u>	<u>143</u>	<u>102</u>
<b>UTILITIES</b>				
Water Service	2	3	3	3
Electric Service	40	40	46	48
Wastewater Service	3	3	3	3
Solid Waste Service	4	4	4	4
Solid Waste Service - Recycling	<u>0</u>	<u>2</u>		
	<u>49</u>	<u>52</u>	<u>56</u>	<u>58</u>
<b>INTER-CITY SERVICES</b>				
Purchasing & Stores Service	462	435	435	836
General Fund Services	57,462	6,008	6,008	1,566
Intra-Departmental Charges - PC & Network Support	167	14,148	7,651	199
Intra-Departmental Charges - Telephone	44	504	49	59
Intra-Departmental Charges - Facilities	53	62	62	79
Intra-Departmental Charges - Janitorial	38	43	43	49
Intra-Departmental Charges - Training Ctr	4	4	4	5
Intra-Departmental Charges - IT Operations - GIS	2,763	3,701	3,701	86
Intra-Departmental Charges - IT Operations - Application Dev	49		56	54
Intra-Departmental Charges - IT Operations - Network Support	121	13,395	3,455	188
Intra-Departmental Charges - IT Operations - IT Security				<u>60</u>
	<u>61,163</u>	<u>38,300</u>	<u>21,464</u>	<u>3,181</u>
<b>ALL OTHER O&amp;M</b>				
Contractual Services		4,187	4,187	59,271
Postage & Mailing	59			
Subscription & Membership	23			
Training	45			
All Other Sundry Charges	<u>66</u>			
	<u>193</u>	<u>4,187</u>	<u>4,187</u>	<u>59,271</u>
<b>SUB-TOTAL</b>	<u>80,005</u>	<u>98,127</u>	<u>25,853</u>	<u>62,614</u>

# LAKELAND COMMUNITY REDEVELOPMENT AGENCY

	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
<b>DEBT SERVICE</b>				
Residential Redevelopment	400,000	400,000	400,000	344,389
	<u>400,000</u>	<u>400,000</u>	<u>400,000</u>	<u>344,389</u>
<b>CAPITAL EQUIPMENT</b>				
Equipment - Capital		4,854	4,854	4,975
		<u>4,854</u>	<u>4,854</u>	<u>4,975</u>
<b>SPECIAL PROJECTS</b>				
<b>DOWNTOWN CRA:</b>				
Business Technical Assistance Funding Downtown				40,000
Bay Street Streetscape and Drainage Improvements				415,000
Redevelopment Plan Update Downtown				175,000
Oak Street Development				736,000
Peachtree Flats Development				387,500
Tax Increment Financing Agreements (TIF)				900,000
Downtown Infrastructure				155,000
Small Project Assistance	152,163	699,305	699,305	350,000
Property Management	950	45,988	46,023	6,036
Downtown Streetscape	33,101	165,655	165,655	300,000
Mowing	3,275	33,702	33,702	5,000
Oak Street Parking Lot		24,000	24,000	25,000
CRA Annual Report	1,365	2,980	3,453	5,181
SFLA Corridor Improvements	80,314	649,247	649,247	500,000
Five Points Roundabout	24,800	311,096	311,096	150,000
Arts & Entertainment	14,503	10,000	10,000	10,000
Downtown Infill Incentive	60,000			
Catalyst Development	548,892	241,108	241,108	300,000
E. Main St. Streetscape Plaza (Kentucky to Tennessee)	507			
Downtown Corridor Enhancements		224,345	224,345	206,000
Lake Mirror Promenade - Maintenance		150,000	150,000	
Mirrorton Development	49,576	469,193	469,193	
<b>MID-TOWN CRA:</b>				
Infrastructure Projects				500,000
Neighborhood Alley Improvements				500,000
Business Technical Assistance Funding Mid-Town				160,000
Redevelopment Plan Update Mid-Town				325,000
Lakeland Hills Blvd Landscape Enhancements				250,000
Hartsell Ave Trail				75,000
7th Street Sidewalk				115,000
DouBakehouse Leasehold Improvements	34,233			
Haus 820 Leasehold Improvements		38,761	38,761	
Planning-Affordable Housing Incentive Plan		30,000	30,000	15,000
Small Project Assistance	376,435	1,243,457	1,249,667	500,000

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	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Property Management	230,498	298,735	306,465	305,200
MLK - Memorial to 10th St	2,997	10,331	10,331	10,641
Providence Rd - W 10th St to Griffin Rd	124,662	775,104	775,104	950,000
W Lake Parker/Lakeshore Trail Improvements	24,346	64,909	64,909	
Landscape - US 98 - Memorial to 10th St	2,195	19,187	19,187	19,763
Landscape - US 98 - Griffin to 10th St	8,060	19,187	18,374	26,558
Landscape - Parker Street	2,233	10,331	10,331	10,641
Landscape - Ingraham Ave	3,317	12,039	12,170	12,534
Landscape - Intown Bypass Phase 1 Outparcels	1,071	10,331	10,331	10,641
Northwest Neighborhood	142,882	1,188,587	1,188,586	1,750,669
E. Main Street Landscaping Maintenance	1,645	15,374	15,374	15,835
Redevelop Massachusetts Ave Properties	201,105	793,245	791,373	250,000
Memorial Blvd		550,000	550,000	
Northeast Neighborhood	71,487	746,233	746,233	450,000
CRA Annual Report	11,553	16,023	18,014	17,726
East Main Street Master Plan	262,580	869,314	869,314	500,000
Citrus Connection Services (LAMTD Agreement)	181,818	3,182	3,182	
Five Points Roundabout	2,319	572,961	572,961	150,000
Arts & Entertainment		35,310	35,310	25,000
Lincoln Square Development		1,750	1,750	
Residential Incentives	203,402	1,377,421	1,377,421	450,000
Affordable Housing Partnerships		1,500,000	1,500,000	500,000
Lakeshore Aquatic Preservation	3,500	12,600	12,600	5,000
Job Creation Incentives	208,000	212,000	212,000	
114 E. Parker Street Construction	242,670			
Midtown Lofts Redevelopment Project-Loan Receivable		25,000	25,000	
N. Scott Ave Sidewalk	12,312	235,688	235,688	75,000
Olive Street Sidewalk	2,524	185,000	185,000	
Mid-Town Infrastructure		250,000	250,000	
Emma Street Sidewalk		200,000	200,000	75,000
Chase Street Trail		300,000	300,000	
Redevelop Massachusetts Ave Properties	309,247			
<b>DIXIELAND CRA:</b>				
Small Project Assistance	205,914	350,000	350,000	350,000
Landscaping Maintenance by Other City Departments	127	2,327	4,082	2,396
Alley Improvement Project	429	105,284	105,284	25,000
Publications and Promotions		2,500	2,500	
Alley Maintenance		3,200	3,200	3,400
CRA Annual Report	1,190	1,505	1,392	2,069
Redevelopment Plan Update				175,000
SFLA Corridor Improvements	111,595	849,455	849,455	67,500
Infill Adaptive Reuse Program	50,000	300,000	300,000	



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	FY22	FY23	FY23	FY24
	Actual	Revised Budget	Forecast	Proposed Budget
Arts & Entertainment	29,591	25,000	25,000	25,000
Dixieland Sign Maintenance		10,119	10,000	5,000
	4,035,382	16,298,069	16,313,476	13,371,290
 <b>TRANSFERS TO OTHER FUNDS</b>				
Transfer To General Fund	296,853	509,575	509,575	534,929
Transfer To Debt Service Fund	19,081	19,299	19,299	19,533
	315,934	528,874	528,874	554,462
<b>GRAND TOTAL</b>	<b>5,617,341</b>	<b>19,444,629</b>	<b>19,073,936</b>	<b>15,538,290</b>

**DOWNTOWN CRA FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Tax Increment Revenues	3,153,716	3,836,072	3,951,200	4,069,700	4,191,800	4,317,600	4,447,100	4,580,500	4,717,900	4,859,400	5,005,200
Interest on Pooled Investments	103,000	170,000	175,000	180,000	185,000	191,000	197,000	203,000	209,000	200,000	190,000
<b>Surplus Land Sales</b>											
Oak Street Parking Lot		1,800,000									
<b>Unappropriated Surplus</b>	1,426,729	(540,398)	532,452	(808,328)	(504,049)	(163,303)	723,916	527,418	1,923,114	1,392,255	274,014
<b>Total Revenues</b>	<b>4,683,445</b>	<b>5,265,674</b>	<b>4,658,652</b>	<b>3,441,372</b>	<b>3,872,751</b>	<b>4,345,297</b>	<b>5,368,016</b>	<b>5,310,918</b>	<b>6,850,014</b>	<b>6,451,655</b>	<b>5,469,214</b>
<b>Expenses</b>											
<b>Operating Expense</b>											
Community Redevelopment Agency	1,200,773	196,712	209,000	215,000	221,000	228,000	235,000	249,000	256,000	263,000	271,000
<b>Neighborhood Projects</b>											
Small Project Assistance	699,305	350,000	350,000	350,000	350,000	350,000	350,000	500,000	500,000	500,000	500,000
Downtown Infrastructure		155,000	160,000	165,000	170,000	175,000	180,000	191,000	197,000	203,000	210,000
Affordable Housing			250,000	250,000	500,000	500,000	1,000,000	1,000,000	1,500,000	1,500,000	1,000,000
Catalyst Development	241,108	300,000	300,000	300,000	500,000	500,000	1,000,000	1,000,000	1,500,000	1,500,000	1,000,000
<b>Debt Service</b>											
Residential Redevelopment	400,000	344,389									
<b>Misc. Projects</b>											
Downtown Streetscape	165,655										
Property Management	45,988	6,036	6,076	6,108	6,142	6,176	6,211	6,247	6,285	6,324	6,324
Mowing	33,702	5,000									
Arts & Entertainment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Lake Mirror Promenade - Maintenance	150,000										
Oak Street Parking Lot	24,000	25,000									
CRA Annual Report	2,980	5,181	5,277	5,375	5,476	5,581	5,688	5,799	5,913	6,030	6,030
Community Policing Innovation	56,053	58,856	61,799	64,889	68,133	71,540	75,117	78,872	82,816	85,301	87,860
Mirrorton Development	469,193										
Business Technical Assistance Funding		40,000	40,000	40,000							
Redevelopment Plan Update		175,000							175,000		
Oak Street Development		736,000	1,100,000								
Peachtree Flats Development		387,500	387,500								
Tax Increment Financing Agreements (TIF)		900,000	1,000,000	1,300,000	1,300,000	1,750,000	1,750,000	1,500,000	1,600,000	1,600,000	1,600,000
<b>Corridor Enhancements</b>											
Downtown Streetscape		300,000	300,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
SFLA Corridor Improvements	649,247	500,000	267,000	267,000	267,000	267,000	267,000	267,000	267,000	267,000	267,000
Five Points Roundabout	311,096	150,000									
Bay Street Streetscape and Drainage Improvements		415,000									
Downtown Corridor Enhancements	224,345	206,000	212,000	218,000	225,000	232,000	239,000	253,000	500,000	261,000	261,000
<b>Total Expenses</b>	<b>4,683,445</b>	<b>5,265,674</b>	<b>4,658,652</b>	<b>3,441,372</b>	<b>3,872,751</b>	<b>4,345,297</b>	<b>5,368,016</b>	<b>5,310,918</b>	<b>6,850,014</b>	<b>6,451,655</b>	<b>5,469,214</b>
<b>Unappropriated Surplus</b>											
Beginning Balance	5,049,949	3,623,220	4,163,618	3,631,166	4,439,494	4,943,543	5,106,846	4,382,930	3,855,512	1,932,398	540,143
Sources / (Uses)	(1,426,729)	540,398	(532,452)	808,328	504,049	163,303	(723,916)	(527,418)	(1,923,114)	(1,392,255)	(274,014)
Ending Balance	3,623,220	4,163,618	3,631,166	4,439,494	4,943,543	5,106,846	4,382,930	3,855,512	1,932,398	540,143	266,129

**MID-TOWN CRA FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Tax Increment Revenues	6,964,892	7,889,383	8,126,100	8,369,900	8,621,000	8,879,600	9,146,000	9,420,400	9,703,000	9,994,000	
Interest on Pooled Investments	124,000	234,000	241,000	248,000	255,000	263,000	271,000	279,000	275,000	111,725	
<b>Rental Income</b>											
Property Management	152,000	157,000	162,000	167,000	172,000	177,000	182,000	187,000	193,000	199,000	
<b>Unappropriated Surplus</b>	5,760,546	1,266,888	(319,321)	(266,956)	(789,483)	(498,775)	(209,054)	1,959,557	2,259,698	1,150,950	
<b>Total Revenues</b>	<b>13,001,438</b>	<b>9,547,271</b>	<b>8,209,779</b>	<b>8,517,944</b>	<b>8,258,517</b>	<b>8,820,825</b>	<b>9,389,946</b>	<b>11,845,957</b>	<b>12,430,698</b>	<b>11,455,675</b>	
<b>Expenses</b>											
<b>Operating Expense</b>											
Community Redevelopment Agency	918,786	1,008,823	1,110,750	1,130,000	1,145,000	1,165,000	1,190,000	1,225,000	1,261,750	1,299,603	
<b>Contributions to Other Funds</b>											
Florida Taxable Pension Liability Reduction Note, Series 2020	14,204	19,533	20,119	20,723	21,345	21,985	22,645	23,324	24,024		
<b>Sidewalk Projects</b>											
Olive Street Sidewalk	162,500										
<b>Neighborhood Projects</b>											
Lincoln Square Development	1,750										
Residential Incentives	1,377,421	450,000	450,000	1,000,000	1,500,000	2,000,000	2,250,000	2,500,000	2,750,000	2,050,000	
Northwest Neighborhood	1,188,587	1,750,669	750,690	750,711	1,000,732	1,000,754	1,000,777	1,500,800	1,500,824	1,500,849	
Northeast Neighborhood	746,233	450,000	450,000	500,000	500,000	500,000	500,000	750,000	750,000	750,000	
Infrastructure Projects		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
Neighborhood Alley Improvements		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
Mid-Town Infrastructure	250,000										
<b>Misc. Projects</b>											
Planning-Affordable Housing Incentive Plan	30,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	
Small Project Assistance	1,243,457	500,000	500,000	750,000	750,000	750,000	1,000,000	1,000,000	1,000,000	1,000,000	
Property Management	298,735	305,200	327,151	336,966	347,074	357,486	368,211	379,257	390,635	402,354	
Arts & Entertainment	35,310	25,000	25,000	25,000	50,000	50,000	50,000	100,000	100,000	100,000	
Midtown Lofts Redevelopment Project-Loan Receivable	25,000										
Redevelop Massachusetts Ave Properties	68,000										
CRA Annual Report	16,023	17,726	18,258	18,805	19,368	19,950	20,548	21,165	21,800	22,454	
Community Policing Innovation	446,388	468,707	492,142	516,749	542,587	569,716	598,203	628,112	659,518	679,303	
Haus 820 Leasehold Improvements	38,761										
Business Technical Assistance Funding		160,000	160,000	160,000							
Redevelopment Plan Update		325,000	325,000					325,000	325,000		
Job Creation Incentives	212,000										
Affordable Housing Partnerships	1,500,000	500,000	500,000	500,000	500,000	500,000	500,000	1,000,000	1,000,000	1,000,000	
<b>Corridor Enhancements</b>											
MLK - Memorial to 10th St	10,331	10,641	10,960	11,289	11,628	11,977	12,336	12,706	13,087	13,480	
Providence Rd - W 10th St to Griffin Rd	775,104	950,000	950,000	950,000							
W Lake Parker/Lakeshore Trail Improvements	64,909										
Landscape - US 98 - Memorial to 10th St	19,187	19,763	20,356	20,967	21,596	22,244	22,911	23,599	24,307	25,036	
Landscape - US 98 - Griffin to 10th St	19,187	26,558	28,213	29,060	29,932	30,830	31,755	32,708	33,689	34,699	
Landscape - Parker Street	10,331	10,641	10,960	11,289	11,628	11,977	12,336	12,706	13,087	13,480	
Landscape - Ingraham Ave	12,039	12,534	12,910	13,297	13,696	14,107	14,531	14,967	15,416	15,879	
Landscape - Intown Bypass Phase 1 Outparcels	10,331	10,641	10,960	11,289	11,628	11,977	12,336	12,706	13,087	13,480	
E. Main Street Landscaping Maintenance	15,374	15,835	16,310	16,799	17,303	17,822	18,357	18,907	19,474	20,058	
Lakeshore Aquatic Preservation	12,600	5,000	5,000	5,000							
Redevelop Massachusetts Ave Properties	725,245	250,000	250,000	250,000							
Memorial Blvd	550,000				500,000	500,000	500,000	1,000,000	1,000,000	1,000,000	
Citrus Connection Services (LAMTD Agreement)	3,182										
Five Points Roundabout	572,961	150,000									
Lakeland Hills Blvd Landscape Enhancements		250,000	250,000								
Hartsell Ave Sidewalk		75,000									
Lakehurst Street Sidewalk			250,000								
7th Street Sidewalk		115,000									
Chase Street Trail				225,000							
Olive Street Sidewalk	22,500										
N. Scott Ave Sidewalk	235,688	75,000									
Emma Street Sidewalk	200,000	75,000									

**MID-TOWN CRA FUND  
CAPITAL IMPROVEMENT PLAN**

	<b>Adjusted 2023 Budget</b>	<b>2024 Proposed</b>	<b>2025 Projected</b>	<b>2026 Projected</b>	<b>2027 Projected</b>	<b>2028 Projected</b>	<b>2029 Projected</b>	<b>2030 Projected</b>	<b>2031 Projected</b>	<b>2032 Projected</b>	<b>2033 Projected</b>
Chase Street Trail	300,000										
<b>Redevelopment Plan - MUAC</b>											
East Main Street Master Plan	869,314	500,000	250,000	250,000	250,000	250,000	250,000	250,000	500,000	500,000	
<b>Total Expenses</b>	<b>13,001,438</b>	<b>9,547,271</b>	<b>8,209,779</b>	<b>8,517,944</b>	<b>8,258,517</b>	<b>8,820,825</b>	<b>9,389,946</b>	<b>11,845,957</b>	<b>12,430,698</b>	<b>11,455,675</b>	
<b>Unappropriated Surplus</b>											
<b>Beginning Balance</b>	10,314,050	4,553,504	3,286,616	3,605,937	3,872,893	4,662,376	5,161,151	5,370,205	3,410,648	1,150,950	
<b>Sources / (Uses)</b>	(5,760,546)	(1,266,888)	319,321	266,956	789,483	498,775	209,054	(1,959,557)	(2,259,698)	(1,150,950)	
<b>Ending Balance</b>	<b>4,553,504</b>	<b>3,286,616</b>	<b>3,605,937</b>	<b>3,872,893</b>	<b>4,662,376</b>	<b>5,161,151</b>	<b>5,370,205</b>	<b>3,410,648</b>	<b>1,150,950</b>		

**DIXIELAND CRA FUND  
CAPITAL IMPROVEMENT PLAN**

	Adjusted 2023 Budget	2024 Proposed	2025 Projected	2026 Projected	2027 Projected	2028 Projected	2029 Projected	2030 Projected	2031 Projected	2032 Projected	2033 Projected
<b>Revenues</b>											
<b>General Revenue</b>											
Tax Increment Revenues	380,654	410,812	423,100	435,800	448,900	462,400	476,300	490,600	505,300	520,500	
Interest on Pooled Investments	54,000	56,000	58,000	60,000	62,000	64,000	66,000	68,000	50,000	30,000	
<b>Unappropriated Surplus</b>	1,325,092	258,533	(33,294)	81,891	(73,309)	56,103	17,629	28,769	134,525	121,445	
<b>Total Revenues</b>	1,759,746	725,345	447,806	577,691	437,591	582,503	559,929	587,369	689,825	671,945	
<b>Expenses</b>											
<b>Operating Expense</b>											
Community Redevelopment Agency	98,127	62,614	102,000	104,000	106,000	108,000	110,000	112,000	114,000	117,000	
<b>Contributions to Other Funds</b>											
Florida Taxable Pension Liability Reduction Note, Series 2020	5,095										
<b>Misc. Projects</b>											
Small Project Assistance	350,000	350,000	150,000	350,000	150,000	350,000	150,000	350,000	350,000	350,000	
Landscaping Maintenance by Other City Departments	2,327	2,396	2,468	2,541	2,617	2,696	2,777	2,862	2,950	3,039	
Publications and Promotions	2,500										
Alley Maintenance	3,200	3,400	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	
Arts & Entertainment	25,000	25,000	25,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
Infill Adaptive Reuse Program	300,000										
CRA Annual Report	1,505	2,069	2,131	2,194	2,260	2,327	2,397	2,468	2,542	2,617	
Community Policing Innovation	7,134	7,366	7,607	7,856	8,114	8,380	8,655	8,939	9,233	9,274	
Dixieland Sign Maintenance	119										
<b>Corridor Enhancements</b>											
Alley Improvement Project	105,284	25,000	25,000	25,000	25,000	25,000	25,000	25,000	125,000	103,915	
Redevelopment Plan Update		175,000						175,000			
SFLA Corridor Improvements	849,455	67,500	125,000	67,500	125,000	67,500	67,500	67,500	67,500	67,500	
Dixieland Sign Maintenance	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
<b>Total Expenses</b>	1,759,746	725,345	447,806	577,691	437,591	582,503	559,929	587,369	689,825	671,945	
<b>Unappropriated Surplus</b>											
Beginning Balance	1,917,384	592,292	333,759	367,053	285,162	358,471	302,368	284,739	255,970	121,445	-
Sources / (Uses)	(1,325,092)	(258,533)	33,294	(81,891)	73,309	(56,103)	(17,629)	(28,769)	(134,525)	(121,445)	-
Ending Balance	592,292	333,759	367,053	285,162	358,471	302,368	284,739	255,970	121,445	-	-